



“It’s very important that we... return to the concept of police officers walking a beat in New York City, where police officers have specific territory in the city, and they are required to keep that area safe. In order to do that, I’m going to have to much further civilianize the police department — where we have police officers doing desk duty, there should be a civilian doing that desk duty and the police officer should be on the street. Where we have police officers taking eight, ten, and twelve hours to complete an arrest in New York City, whereas in Mayor Riordan’s city in Los Angeles it takes only two hours. I have got to have put into effect more modern methods of arraignment for people so that it takes only two hours for a police officer to do an arrest so that we can see them back out on the street. Unlike Mayor Riordan, my job is not to build up the size of the police department — it’s already thirty thousand. My job is to redeploy that police department to the streets of the city. His job, really, has actually been to build up the size of the police department.”